



**Board Strategic Planning Retreat**  
**April 21, 2021**  
**Rainforest Art Center- 35 N Forks Ave**  
**9:00 AM- 5:00 PM**

9:00- 9:25 AM	Introductions, retreat goals/deliverables
9:25-10:10 AM	2018-2021 Strategic Plan and review of status on current of initiatives (Heidi and Leadership)
10:10-10:25 AM	Comparison to comparable districts and to key competitors (Jody)
10:25-10:40 AM	Break
10:40-11:40 AM	Financial viability (Paul)
11:40—12:15 PM	Environmental scan and overview of rural health care today: (Jody) <ul style="list-style-type: none"> <li>▪ District population, market position- inpatient and outpatient, provider need and supply</li> <li>▪ CHNA findings</li> <li>▪ The Rural Collaborative</li> <li>▪ Best practices for rural hospitals</li> <li>▪ Estimated service volumes, demand for providers</li> </ul>
12:15 -1:00 PM	Lunch
1:00-1:40 PM	What did we learn from the community survey and how does it compare to 2017?
1:40-2:10 PM	Discussion: <ul style="list-style-type: none"> <li>▪ What does the community (District) need, and where are the gaps?</li> <li>▪ What are our strengths/vulnerabilities/strategies to grow?</li> <li>▪ Is there any low hanging fruit? Where will we make the greatest impact?</li> <li>▪ Can we accomplish what we need on our own?</li> </ul>
2:10-2:30 PM	Break
2:30-2:50 PM	Break out session: What is our vision for the future? Beginning identification of opportunities and obstacles <ul style="list-style-type: none"> <li>▪ What are the immediate opportunities? Concerns?</li> <li>▪ What are the longer-term opportunities?</li> <li>▪ Are we positioned to meet community and payer expectations?</li> <li>▪ What are the obstacles, and how do we overcome?</li> </ul>
2:50-3:05 PM	Report back
3:05-3:30 PM	Discussion and brainstorming on opportunities/strategies identified <ul style="list-style-type: none"> <li>▪ What are the resources needed?</li> <li>▪ Do we have the infrastructure to support?</li> <li>▪ Can we achieve alone?</li> </ul>
3:30-3:45 PM	Diving into the strategic plan: <ul style="list-style-type: none"> <li>▪ What should our goals be?</li> <li>▪ How will we accomplish (what are our initiatives)?</li> <li>▪ How will we measure progress and hold ourselves accountable (metrics)?</li> </ul>
3:45-4:00 PM	Break
4:00-4:30 PM	Consensus and prioritization of initiatives for the next 24 months
4:30-4:45 PM	Next steps and wrap-up